
ENGINEERING PROGRAMME

2022-2023

Year 2 / Year 3

Specialisation option
Industrial Engineering

OD GI

PROGRAMME SUPERVISOR

Raphaël CHENOARD



ENGINEERING - OD GI

Autumn Semester

Course unit	ECTS Credits	Track	Course code	Title
UE 73 / 93	12	Core course	ACTOR MADEC PROD RISK	Roles and Organization Decision-making tools and methods Sustainable production Risk management
UE 74 / 94	13	Core course	CHANE MAPIN MODEP P1GI SIGEC	Product Modelling Processes, quality and standards Enterprise Modelling and Performance Project 1 Information Systems and Knowledge Management

Spring Semester

Course unit	ECTS Credits	Track	Course code	Title
UE 103 / 83	14	Core course	CHANGE HACOPG_GI P2GI RVAL SIROP	Change Management Costing, purchasing and pricing Project 2 Value Networks Simulation and Operations Research

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 73 / 93

Roles and Organization [ACTOR]

LEAD PROFESSOR(S): Raphaël CHENOUEARD

Objectives

Provide students with an overview of key players and different organizations within enterprises and value networks.

Course contents

- Enterprise and organization theory
- Circular economy
- Product lifecycle and design
- Industrial testimony

Course material

Assessment

Individual assessment: EVI 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	10 hrs	8 hrs	12 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 73 / 93

Decision-making tools and methods [MADEC]

LEAD PROFESSOR(S): Raphaël CHENOUIARD

Objectives

Provide students the tools and methods to support decision making with regard to product design as well as for driving a value chain.

Course contents

Formulation and resolution of multi-objective optimisation problems
 Evaluation of risks and the implications of decisions
 Implementation of methods for multi-criteria decision making
 Design of experiments

Course material

Assessment

Collective assessment: EVC 1 (coefficient 0.2)

Individual assessment: EVI 1 (coefficient 0.8)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	12 hrs	8 hrs	10 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 73 / 93

Sustainable production [PROD]

LEAD PROFESSOR(S): *Yasamin ESLAMI*

Objectives

Combine the constraints of productivity with those of sustainability

Course contents

Review of production management

- Sustainable production:

- Sustainable KPI

- Sustainable Manufacturing

- Life Cycle Assessment (LCA) methodology and example

- Recyclability and waste management

- Circular economy: Definition, Butterfly Diagram, RESOLVE methodology, Circular Economy Business Models, Product Service Systems, Agents of Change, Combinations of PSS, LCA for PSS

- Remanufacturing

- ACV

- Product variability/diversity and impacts (production and environment)

- Standards and labels (eg: ISO 14000)

Part of the sessions of this course are given in English.

Course material

Assessment

Collective assessment: EVC 1 (coefficient 0.75)

Individual assessment: EVI 1 (coefficient 0.25)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	8 hrs	16 hrs	6 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 73 / 93

Risk management [RISK]

LEAD PROFESSOR(S): Hervé THOMAS

Objectives

Make students aware of the impact of their decisions on health and safety at work
Understand the risks and know how to make a decision when designing a product or service.

Course contents

Lectures:

- Risks and dependability
- Ergonomics
- Regulatory - FMEA
- Product risk

Tutorials:

- Re-design of ergonomic workstations
- Fault tree

Course material

Assessment

Individual assessment: EVI 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	12 hrs	10 hrs	8 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 74 / 94

Product Modelling [CHANE]

LEAD PROFESSOR(S): Jean-Yves HASCOËT

Objectives

Within the framework of concurrent engineering, this course allows students to acquire a broad body of knowledge from product design to production via virtual prototyping.

Course contents

1. Product Definition
New product development management - Product methods and development tools
2. Fast product development: rapid prototyping, additive manufacturing
3. Knowledge engineering
Capitalize on know-how - Advanced CAD/CAM systems
Production Constraint Integration in Design (DFM, DFA)
4. Data Management
Product Data Management, PDM Integration - Product Structure Management
Databases, DBMS - Product Data Exchanges- BIM - Cloud Computing
5. Applications

Course material

Machine à commande numérique, B. MERY, Hermès - CADAM Theory and Practice, I. Zeid, Mc Graw-Hill - Surface Modeling for CadCam, BK. Choi, Elsevier - Fundamentals of Computer Integrated Manufacturing, A.L. Foston, CL Smith, T. Au, Prentice Hall - La CFAO Concevoir et produire autrement, F. Piquet, JP Poitou, JC Tass, Nathan - NC Machine Programming and Software Design, CH Chang, MA Melkanoff, Prentice Hall.
Lecture notes and laboratory sessions.

Assessment

Individual assessment: EVI 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	10 hrs	0 hrs	20 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 74 / 94

Processes, quality and standards [MAPIN]

LEAD PROFESSOR(S): Hervé THOMAS

Objectives

To discover, implement, evaluate and compare industrial production processes.

Course contents

Experimenting on numerical values for integrated manufacture and the production and control of complex shapes.

Course material

Assessment

Collective assessment: EVC 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	4 hrs	12 hrs	16 hrs	0 hrs	0 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 74 / 94

Enterprise Modelling and Performance [MODEP]

LEAD PROFESSOR(S): Farouk BELKADI

Objectives

The aim of this course is to understand the main concepts of enterprises in order to be able to model their structures, optimise their processes, and manage their resources, with respect to industrial objectives (cost, delivery time, quality, etc). This will lead in particular to the application of company modelling methods and company management methods, coupled with performance evaluation and optimisation indicators.

Course contents

Structure of an industrial company, links with the IT system
 Analysis / modelling / simulation of an industrial enterprise: main concepts and principles
 Main methods and tools for enterprise modelling (IDEFO; BPMN; UML; GRAI)
 Audit and re-engineering applications and implementation of these methods in companies.

Course material

Entreprise modelling - F. Vernadat
 Spring University course 'Entreprise modelling', Mines d'Albi Carmaux, 2002
 Modélisation UML
 Modélisation BPMN

Assessment

Individual assessment: EVI 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	10 hrs	20 hrs	0 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 74 / 94

Project 1 [P1GI]

LEAD PROFESSOR(S): Raphaël CHENOARD

Objectives

Apply theoretical knowledge to real industrial issues.

Course contents

Project conducted in collaboration with an industrial partner.

Course material

Assessment

Collective assessment: EVC 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	1	0 hrs	0 hrs	0 hrs	32 hrs	0 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Autumn Semester - Course Unit 74 / 94

Information Systems and Knowledge Management [SIGEC]

LEAD PROFESSOR(S): Farouk BELKADI

Objectives

Understand how information systems operate: who uses them, how they are used etc for engineering and business.

Course contents

- Specification and configuration of information systems (ERP and PLM applications)
- Interoperability of information systems
- Integration and use of business tools and knowledge capitalisation (KLM)
- Industrial feedback about current practices for information systems and knowledge management

Course material

Assessment

Individual assessment: EVI 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	14 hrs	8 hrs	8 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Spring Semester - Course Unit 103 / 83

Change Management [CHANGE]

LEAD PROFESSOR(S): Thomas LECHEVALLIER

Objectives

A project is a collective and individual adventure. All the actors participating will be confronted with changes, and the acceptance or not of these will strongly influence the success of the project.

The objective of the course is to give simple and reliable methods allowing to lead the change with respect when one is in the position of project leader.

The learning will begin by questioning the certainties on the expected benefits of the change, then give step-by-step analysis tools to lead and carry the change.

Course contents

- 6h CM presentation of change management methods
- 3x2h TD in writing a change management deliverable on a chosen project (per group of students)
- 2x2h TP of presentation of the deliverable (by group of students) to all the students of the course with a shared analysis time

Course material

Administration industrielle et générale (1916) Henri Fayol

Kanter R, M Stein B.A, jick T.D., The challenge of organizational Change : How companies experience it and guide it, Free Press New york, 1992

Kanter R, M., Evolve! : succeeding in the digital culture of tomorrow, Harvard Business school Press, cambridge, 2001

Kanter R, M., Change Pastors : Innovation an entrepreneurship in American corporation, Simon & schuster, New York city, 1983

Kotter J., Leading Change, Harvard Business school Press, 1996

Morgan G., Riding the waves of Change, Imaginization Inc, 1988

S. Covey, the 7 habits of highly efficient people

Michel crozier, Pouvoir et organisation, Archives européennes de sociologie, vol. 5, no 1, pages 52–64

Assessment

Collective assessment: EVC 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	12 hrs	20 hrs	0 hrs	0 hrs	0 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Spring Semester - Course Unit 103 / 83

Costing, purchasing and pricing [HACOPG_GI]

LEAD PROFESSOR(S): Catherine MICHEL

Objectives

Understand the economic dimension of value chains.

Course contents

- Purchasing
- Costing
- Pricing
- Negotiation

Course material

Assessment

Individual assessment: EVI 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	8 hrs	18 hrs	4 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Spring Semester - Course Unit 103 / 83

Project 2 [P2GI]

LEAD PROFESSOR(S): Raphaël CHENOARD

Objectives

Apply theoretical knowledge to real industrial issues.

Course contents

Project undertaken in collaboration with an industrial partner.

Course material

Assessment

Collective assessment: EVC 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	2	0 hrs	0 hrs	0 hrs	48 hrs	0 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Spring Semester - Course Unit 103 / 83

Value Networks [RVAL]

LEAD PROFESSOR(S): Catherine DA CUNHA

Objectives

Identify the issues with value networks and master the tools to address them.

Course contents

- Scheduling
- Location/allocation
- Logistics
- Physical internet

Course material

ASLOG 2008/2009 : L'état de l'art de la logistique globale des entreprises en France
 Montreuil B., R.D. Meller & E. Ballot (2012). Physical Internet Foundations, In: Service
 Orientation in Holonic and Multi Agent Manufacturing and Robotics, edited by T. Borangiu
 et al., Springer
 O'Brien, C., 2013. Fifty years of shifting paradigms. International Journal of Production Research
 51, 6740–6745. doi:10.1080/00207543.2013.852267

Assessment

Collective assessment: EVC 1 (coefficient 1.0)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	10 hrs	12 hrs	8 hrs	0 hrs	2 hrs

ENGINEERING - OD GI

Year 2 / Year 3 - Spring Semester - Course Unit 103 / 83

Simulation and Operations Research [SIROP]

LEAD PROFESSOR(S): Raphaël CHENOUIARD

Objectives

Provide students with the major principles of discrete-event simulation, flow simulation and value network optimization.

Course contents

- Discrete-event and flow simulation
- Introduction to operations research
- Graph algorithms and linear programming
- Constraint programming
- Meta-heuristics

Course material

Assessment

Collective assessment: EVC 1 (coefficient 0.4)

Individual assessment: EVI 1 (coefficient 0.6)

LANGUAGE OF INSTRUCTION	ECTS CREDITS	LECTURES	TUTORIALS	LAB	PROJECT	EXAM
French	3	8 hrs	10 hrs	12 hrs	0 hrs	2 hrs